

**Substance Abuse Mental Health
Services Administration Adolescent
Substance Abuse Treatment
Coordination Grant**

William H. Janes

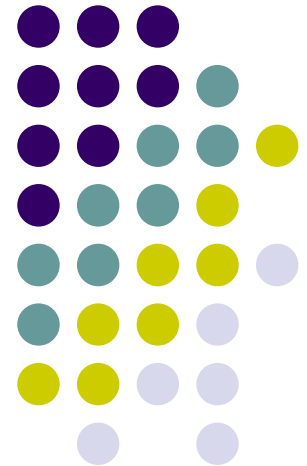
Project Director

Director, Florida Office of Drug Control

Assistant Secretary, Florida Department of

Children and Families

**Substance Abuse and Mental Health
Program**



What Were the Funding Challenges?



- System not well-coordinated
- Funding fragmented
- Mental health and substance abuse “stove pipes”
- High use of high-end services
- High use of juvenile justice system for services
- Managed care system difficult to understand/access
- Low Medicaid reimbursement rates

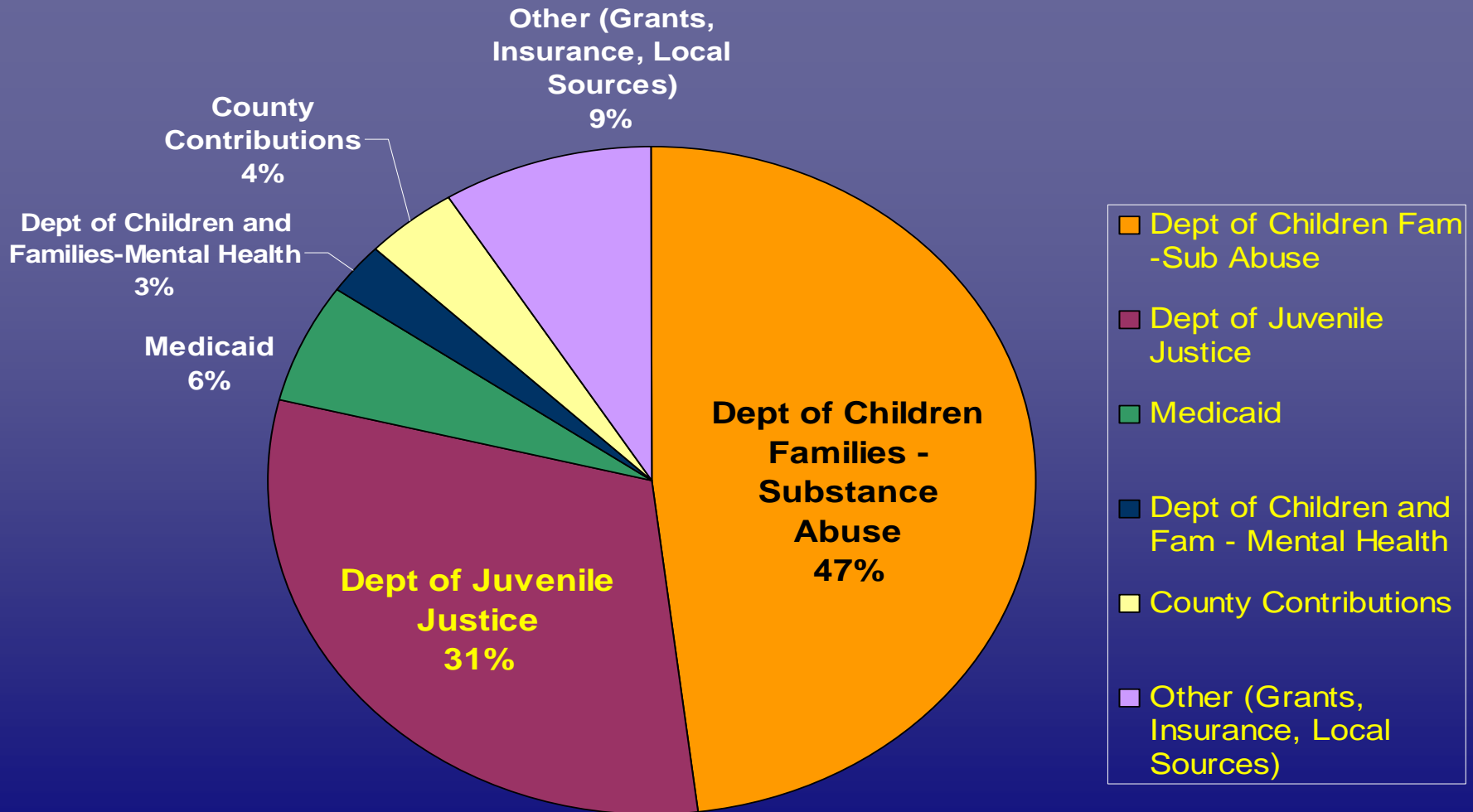
Challenges - Continued



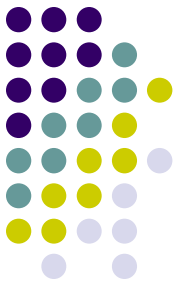
- Low incentive to bill for Medicaid
- Conflicting regulatory requirements
- Mental health Medicaid in a managed care/medical model system
- Substance abuse/direct billing/recovery model
- Recruiting and retaining credentialed staff
- Inflexible funding streams
- High administrative costs from multi-layered and disjointed system
- Financial Mapping a Formidable Task

Adolescent Substance Abuse Treatment Funding in Florida 2006

(Source: Florida Alcohol and Drug Abuse Association)



Florida Medicaid – A Snapshot



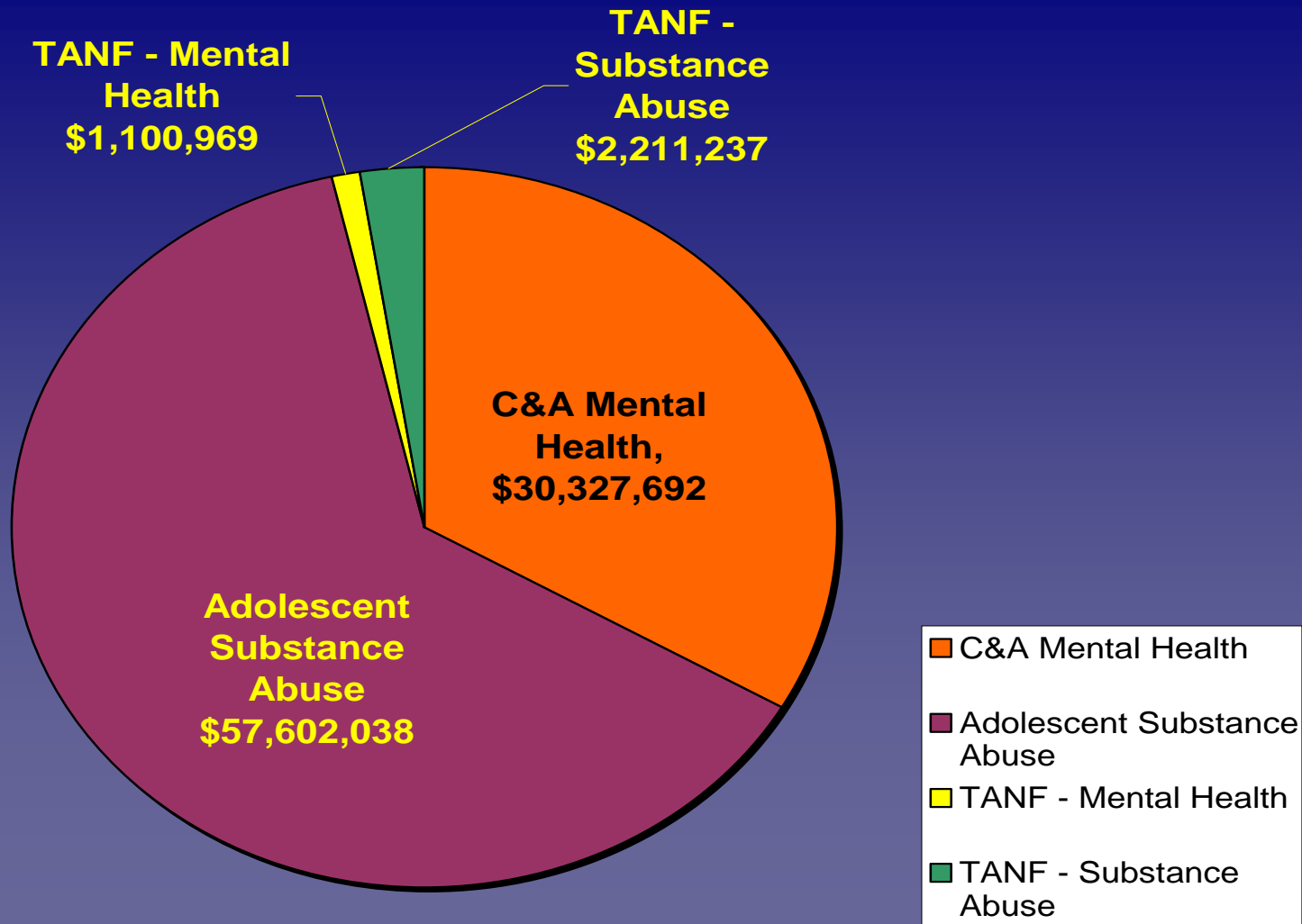
- \$15 billion Medicaid reimbursements 2006-2007
- \$92.4 million reimbursed for child and adolescent mental health services 2006-2007
- \$1,8 million reimbursed for adolescent substance abuse 2006-2007
- 2.1 million Florida citizens eligible for Medicaid
- 4th largest Medicaid population in the nation
- 11% of Florida's total Medicaid allocation spent on medications
- 80,000 fee-for-service Medicaid providers (includes mental health and substance abuse)
- 18 separate Medicaid managed care plans
- Mental Health based on medical model
- Substance abuse based on recovery model

Florida Department of Children and Families Service Utilization 2006-2007

Source: Florida Department of Children and Families 2008

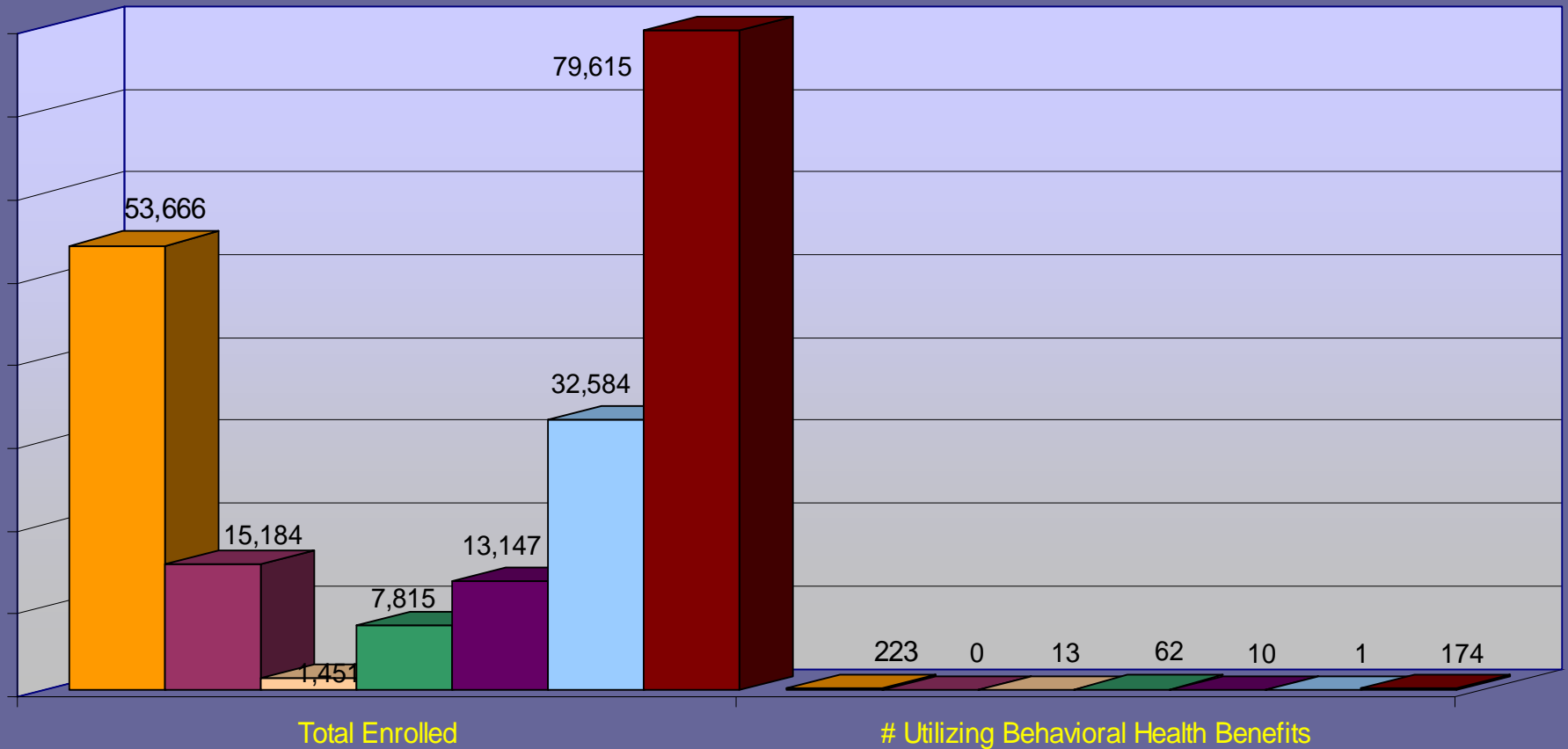
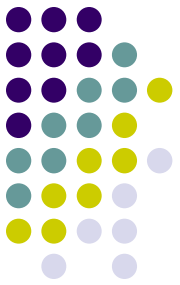


- DCF intended to be payer of last resort



Florida Healthy Kids Behavioral Health Benefits Utilization 2006-2007

Source: Florida Healthy Kids 2008



- AmeriGroup
 - Florida Health Care Plans
 - WellCare (Staywell & HealthEase)
- Blue Cross/Blue Shield Blue Options
 - United Healthcare
- Blue Cross/Blue Shield Health Options
 - Vista Health Plan

What Have We Done to Address Adolescent Substance Abuse and Mental Health Funding?



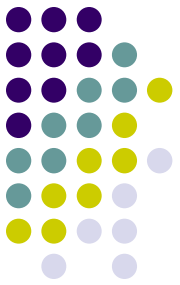
- Office of Drug Control secured early cooperation of stakeholders
- Participants who were involved were in a position to influence organizational change
- Collaboration and shared vision evidenced by:
 1. Adolescent Treatment Grant participation
 2. Juvenile Justice Blueprint Commission
 3. Leifman Report

Advisory Board and Workgroup Participants



- Florida Office of Drug Control
- Department of Children and Families
- Department of Juvenile Justice
- Department of Health
- Department of Education
- Substance Abuse Mental Health Corporation
- Agency for Health Care Administration
- Florida Alcohol and Drug Abuse Association
- Florida Certification Board
- Florida Children's Network

Advisory Board and Workgroup Participants - Continued



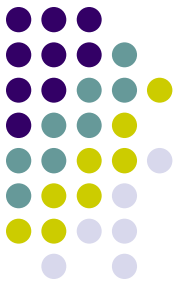
- Southern Coast Addiction Technology Transfer Center
- Florida Council for Community Mental Health
- Florida Network for Family and Youth
- University of Miami
- 4th Circuit Court of Appeals
- Florida Children's Network

What Have We Done to Address Adolescent Funding - Continued



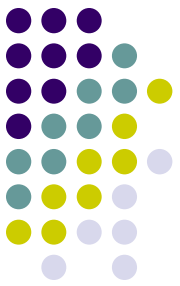
- More cost effective and accessible service system promoted through Comprehensive Continuous Integrated Systems of Care initiative
- Evidence-based treatment will lead to improved treatment outcomes that will support budget requests
- Improved data systems will help articulate budget requests
- National Outcome Measures (NOMS) will improved competitiveness for federal funding
- Third party reimbursement sources identified through grant expected to reduce demand on public funding

Co-Occurring Disorders System Integration



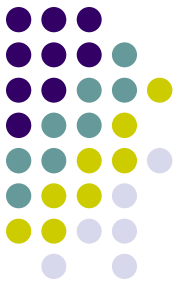
- State-wide Comprehensive Continuous Integrated System of Care effort formalized in 2008
- Funding for co-occurring integration efforts shared across disabilities
- Match contributions enabled adolescent co-occurring training at minimal cost to the grant
- Training and promotion has led to increased provider buy-in
- Integrated service system will be more cost effective; will increase access and utilization; and will improve treatment outcomes

Identification of Underutilized Resources



- ***Healthy Kids***
 1. Promoted evidence-based assessment and treatment
 2. Promoted behavioral health benefits among enrollees
- ***Medicaid County Match Program***
 1. Promoted provider participation
 2. Identified new substance billing codes
- ***Behavioral Health Network (B-Net)***
 1. Mandated co-occurring training participation
 2. Mandated Memorandums of Agreement for for substance abuse treatment
 3. Mandated adoption of evidence-based assessment instruments

Healthy Kids



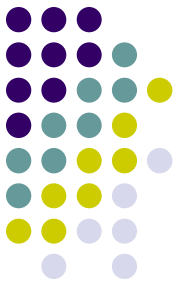
- Identified mechanism to increase quality of care
- Recommendations adopted by Policy Board
- New Contracts based on utilization of accredited and licensed providers
- Insurers required to promote behavioral health benefits
- Training provided to substance abuse providers
- Providers increasing education of consumers on Healthy Kids benefits

Medicaid County Match Program



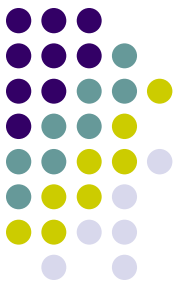
- Launched in 2008
- New Medicaid codes for
 - Intervention
 - Community Support
 - Aftercare
- 19 counties currently enrolled
- 56% federal drawdown for verified local match
- Promotes partnership between county governments and providers

Behavioral Health Network (B-Net) Utilization 2006-2007



- Underutilized resource for substance abuse
- Provides services for severe cases
- 1000+ served in 2006-2007
- \$5,664,000 appropriated in 2006-2007
- \$2,049,447 total reimbursed in 2006-2007
- \$83,610 reimbursed for substance abuse in 2006-2007
- \$7,737,000 appropriated for 2008-2009
- Training provided to providers on Comprehensive Continuous Integrated Systems of Care

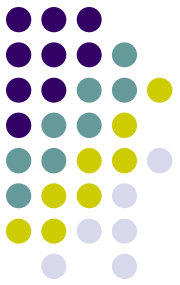
Why Did It Take the Adolescent Treatment Grant to Accomplish These Changes?



- Florida's large population - 4th most populous state
- Geography - 53,927 square miles (522 miles from Pensacola to Key West)
- Dissimilar philosophies and interests among many stakeholders

Sweeping system changes could not have occurred without the leadership and support of the Governor's Office, Office of Drug Control, and Department of Children and Families

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